



**Washington State
Department of Transportation**

**Office of Equal Opportunity
Disadvantaged Business Enterprise Program**

COMMERCIALLY USEFUL FUNCTION (CUF) REVIEW

FOR

Firm: LeaJak Concrete Construction INC.

Project Title: Spokane Way Viaduct

Federal Aid Number: ARRA-DEMO-STPD-1482(010)

Date: 1/11/2011

Authority:

The review of the Condition of Award (COA) Disadvantaged Business Enterprise (DBE) Subcontractor(s) CUF performance is conducted pursuant to the authority stipulated in 49 CFR, Part 26.55.

49 CFR, Part 26.55, defines the performance of a CUF and how it may be monitored as follows:

"A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself..."

Purpose:

The purpose of the review was to determine if LeaJak Concrete Construction Inc. was performing a CUF on the "Spokane Way Viaduct Widening" they were subcontracted to perform.

This review was performed to determine if LeaJak Concrete Construction Inc. was responsible for the execution of their portion of the contract.

COMMERCIALLY USEFUL FUNCTION (CUF) REVIEW

A. GENERAL INFORMATION

Firm Name: LeaJak Concrete Construction Inc.

Mailing Address: [REDACTED] Mountlake Terrace, WA 98043

Physical Address: [REDACTED] Mountlake Terrace, WA 98043

Telephone Number: [REDACTED] **Fax Number:** [REDACTED]

B. TYPE OF CERTIFICATION

☒ DBE ☒ MBE ☐ WBE ☐ MWBE ☐ OTHER

C. OWNER'S NAME **TITLE** **% OF OWNERSHIP** **GENDER/ETHNICITY**

Fredell L. Anderson Owner 100% Male / African American

D. TYPE OF OWNERSHIP

☐ Sole Proprietorship ☐ Partnership ☒ Corporation ☐ Limited Liability Corporation

E. DBE CONTRACTOR STATUS:

☐ Prime ☒ Subcontractor

F. TYPE OF BUSINESS/CONTRACTOR:

☐ General ☒ Specialty ☐ Service ☐ Manufacturer ☐ Supplier ☐ Regular Dealer

F. DESCRIPTION OF APPROVED WORK CATEGORIES

FOUNDATION & STRUCTURE CONCRETE CONSTRUCTION, CONCRETE PAVING, CONCRETE PUMPING, PRECAST PANEL PLACEMENT, ABUTMENT CONSTRUCTION, FINISH CARPENTRY CONTRACTOR, CARPENTRY FRAMING

G. NAME OF PROJECT

Spokane Way Viaduct Widening

PROJECT LOCATION (REGION)

North West

H. WORK TO BE PERFORMED BY D/MWBE FIRM

Concrete Pumping

I. ONSITE INSPECTION PERFORMED BY

Terry Townsend, DMWBE Contract Compliance Officer
Mellody Stell, DMWBE Contract Compliance Officer
Melinda Capps, EEO/OJT Contract Compliance Officer

CUF REVIEW DATE

1/11/2011

J. INSPECTION TYPE

☒ Unannounced

☒ Departmental Request

☐ **Complaint Generated**

K. OBSERVATIONS

Management:

From the interviews conducted January 10 and 11, 2011 with thirty six (36) work site staff and LeaJak Concrete Construction Inc. (LeaJak) owner Fredell (Fred) Anderson, that the firm LeaJak is not in direct control of the scope of work awarded to LeaJak as COA on the Spokane Viaduct Widening project.

None of the thirty six (36) staff interviewed recalled seeing LeaJak employees or equipment at the job site.

While on the work site, the investigative staff did not observe any equipment or employee's of LeaJak Concrete Construction Inc.

Equipment:

The DBE utilized equipment secured by a "daily" rental contract on an as needed basis from Ralphs Concrete Pumping.

From observation and interviews conducted, it appears evident that LeaJak is unable to perform the work as awarded independently.

Employees:

From the interviews conducted with Jayson Ward, Pump Operator; Fred Anderson, DBE Owner; and Andre LaFoe, SCS consulting; LeaJak utilized employees on Ralphs Concrete Pumping certified payroll.

LeaJak does not appear to have adequate staff or expertise to operate the equipment required to perform the work as awarded independently.

Performance:

LeaJak has been absent the work site throughout the contract. There has been no evidence gathered, presented or observed to conclude that LeaJak has performed any of the work on the project. All evidence supports claims that Ralphs Concrete Pumping has been performing the work that was subcontracted to LeaJak Concrete Construction for this project.

Materials:

The firm did not purchase or utilize any materials for this project.

L. CUF ISSUES

Management	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Equipment	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Employees	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Performance	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Materials	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

M. CERTIFICATION CONCERNS

1. Technical Expertise

It does not appear that LeaJak has the technical expertise to operate the equipment or perform the scope of work awarded for this project.

2. Professional License

All licenses appear to be up to date and properly posted at the LeaJak office located at 24007 56th Avenue West, Mountlake Terrace, WA 98043.

3. Independence

It does not appear that LeaJak has the equipment or work force to perform the scope of work awarded for this project without assistance in securing equipment and/or operators.

4. Ownership

LeaJak Concrete Construction Inc. appears to be owned and operated by Fredell Anderson and there do not appear to be any ownership issues at this time.


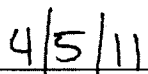
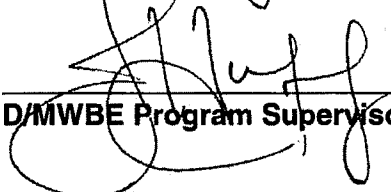
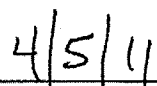
DETERMINATION:

Firm is performing a CUF ☐ Yes ☒ No

RECOMMENDED ACTION:

However, WSDOT OEO has also determined that there are several concerns regarding the eligibility of LeaJak Concrete Construction Inc. to be certified as a DBE. Project documentation shows there were multiple non-DBE firms pouring concrete on days that Leajak was invoiced by Ralphs Concrete Pumping. Leajak and PCL do not have a valid subcontract for performing the work. Their contract is a purchase order and lists Leajak as a Supplier. Leajak was not certified by WSDOT as a Supplier for this project or for meeting Condition of Award for this project. Leajak did not appear to have exclusive use and control over the rented pump trucks or operators of those trucks. There was no evidence found of Leajak Company or employees ever having been on the construction site. Therefore, the following actions will be taken:

1. Pursuant to 49 § 26.87(c) WSDOT OEO will instruct the Washington Office of Minority and Women's Business Enterprises (OMWBE), who administers the Unified Certification Program for the State of Washington, to conduct a review of LeaJak Concrete Construction Inc. for continued certification as a DBE and, if warranted, to initiate proceedings to remove the firm's DBE certification.
2. WSDOT OEO will provide FHWA with a copy of this CUF review report to notify them of the issues connected to LeaJak Concrete Construction Inc.

 _____ D/MWBE Compliance Officer	 _____ Date
 _____ D/MWBE Program Supervisor	 _____ Date



**Washington State
Department of Transportation**
Paula J. Hammond, P.E.
Secretary of Transportation

Transportation Building
310 Maple Park Avenue S.E.
P.O. Box 47300
Olympia, WA 98504-7300

360-705-7000
TTY: 1-800-833-6388
www.wsdot.wa.gov

April 5, 2011

Fredell L. Anderson
Lealok Concrete Construction Inc.

MOUNTLAKE TERRACE, WA 98043

Re: Spokane Way Viaduct Street Widening, Commercially Useful Function Review.

Dear Mr. Anderson:

The Washington State Department of Transportation (WSDOT), Office of Equal Opportunity recently performed a Commercially Useful Function review on Lealok Concrete Construction Inc. ("the Firm") on the above mentioned project. A firm can only count towards the condition of award DBE goal if the DBE firm performs a Commercially Useful Function. Pursuant to 49 CFR Part 26.55, A CUF is defined as follows:

"A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself..."

The CUF review has been completed, the Washington State Department of Transportation, Office of Equal Opportunity has determined the firm is not performing a CUF on the project named above due to, but not limited to, items listed below.

The DBE owner must supervise daily operations, either personally or with a full time, skilled, and knowledgeable superintendent employed by and paid wages by the DBE. The superintendent must be under the DBE owner's direct supervision. The DBE owner must make all operational and managerial decisions of the firm. Mere performance of administrative duties is not considered by regulation to be meeting the "supervision of daily operations" requirement.

- ☐ The Firm provides little or no supervision of the work;

- ☐ Supervision is performed by personnel associated with the prime contractor, or another business;
- ☐ Key staff and personnel are not under the control of the firm;
- ☐ Actual work is performed by personnel normally employed by another business;
- ☐ Equipment used by the firm belongs to another contractor with no formal lease agreement.

The DBE firm must be responsible for all payroll and labor compliance requirements for all employees performing on the contract and is expected to prepare and finance the payrolls. Direct or indirect payments by any other contractor are not allowed.

If you disagree with this decision, or have additional information you wish considered in conjunction with the review, you must provide a written detailed response to the Washington State Department of Transportation, Office of Equal Opportunity outlining your Firms position to this office at the address listed below within five (5) business days.

If you have any questions regarding this review, please contact me at (360) 705-7010.

Sincerely,



Joan Huff
DMWBE Contract Compliance Officer
WSDOT, Office of Equal Opportunity
PO Box 47315
Olympia, WA 98504-7315
Phone (360) 705-7010
Fax (360)705-6801
HuffJ@wsdot.wa.gov

Cc: Dave Mounts
OMWBE
FHWA

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Detailed Results:

- **Delivered, April 13, 2011, 12:08 pm, MOUNTLAKE TERRACE, WA 98043**
- **Notice Left, April 07, 2011, 9:09 am, MOUNTLAKE TERRACE, WA 98043**
- **Arrival at Unit, April 07, 2011, 9:09 am, MOUNTLAKE TERRACE, WA 98043**
- **Electronic Shipping Info Received, April 07, 2011**
- **Processed through Sort Facility, April 07, 2011, 6:22 am, EVERETT, WA 98203**

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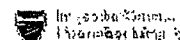
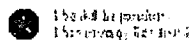
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No FEAR Act EEO Data

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LeaJak Spokane Way Viaduct CUF Investigation Timeline

June 2009

- 6/22/2009 - Daily Rental Agreement entered into with Ralphs Concrete to provide Concrete Pump's and Operators for "Spokane Street Widening".

September 2009

- 9/25/2009 - Project Awarded
- 9/25/2009 - Condition of Award to LeaJak Concrete Construction Inc. (LeaJak) including and limited to bid items 100, 101, 102 and 338, \$180,000.00

November 2009

- 11/2/2009 - Email from Fredde Anderson, LeaJak owner (Fred) to Juan Huey Ray, Office of Minority and Women's Business Enterprises (OMWBE) Certification Manager, requesting to add NAICS codes to his business description for an upcoming project in the "next few weeks" he wanted to bid on.
- 11/16/2009 - Fred contact OMWBE again to request the addition of NAICS/Business Description to include concrete pumping
- 11/16/2009 - OMWBE logs email request received as November 2, 2009, adds email as "AI" (additional information)
- 11/16/2009 - OMWBE Certification staff send request to Fred. Please provide job contracts and final payment documents for related work to add NAICS code requested.

December, 2009

- 12/2/2009 - Blanket Purchase Order Service Agreement between PCL and LeaJak for work on Spokane Way Viaduct Widening.
- OMWBE assigns NAICS and Annual Cert Update to Tom Z

January, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
1/22/2010	0210329	652.95	72.55	627.50	#1	711.00	711.00

- 1/22/2010 - Inspector Black's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 1/22/2010 - Inspector Reiswig's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date

- 1/22/2010 - Inspector Rickert's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date
- 1/22/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.

February, 2010

- 2/9/2010, OMWBE Certification staff send request to Fred, "Please provide records for annual update as well as add NAICS code information". (received 2/24/10)
- 2/17/2010 OMWBE Call Log Fred calls Tom, computer issues is collecting documents, has a job coming up with pre-cast he wants to bid on.
- 2/2010 - All Inspectors daily reports detail Becho and/or PCL performing any pumping activity on the job site for the month of February 2010.

March, 2010

- 3/2/2010 - OMWBE Call Log OMWBE tom left message with Nick to have Fred call him re: lease contract
- 3/2/2010 - OMWBE Call Log Fred returned call angry that he didn't know who tom was, was driving to Portland. Tom sent request for information via email needs contract and payment info
- 3/3/2010 - OMWBE Call Log Fred calls OMWBE, family emergency delays requested information until Monday the 8th
- 3/10/2010 - OMWBE Call Log Fred calls OMWBE, bank does not give him processed checks, tom requested bank statement. Fred notified OMWBE he "converted his lease with Ralphs Pumping from Monthly to Daily or weekly about a year and a half ago because it was not economically feasible to keep the monthly"
- 3/15/2010 - OMWBE Call Log Fred calls OMWBE, check status of file and discuss business plans and mentions "...ultimately he would like to purchase his own pump truck, actually two, but one for now....he said his lease to purchase arrangement is ok, but better to own..."

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
3/18/2010	0210595	908.32	100.93	900.00	#2	994.00	994.00

- 3/18/2010 - OMWBE Call Log calls Ralphs (206) 329-5888, referred to sales (206) 714-9052, "spoke to Tim who explained the firm's primary business is renting pumps w/ operators and another good source of income is renting pumps without operators. He said they only lease w/o operators to responsible firms..."
- 3/18/2010 - Inspector Rickert's daily report does not confirm the presence of LeaJak on site. Concrete pumping detail names "BECHO" as workforce performing concrete pumping activity on

this date.

- 3/18/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site. Concrete detail names "MidMountain" as workforce performing concrete curb and gutter pouring activity on this date.
- 3/18/2010 - Inspector Trudeau's daily report does not confirm the presence of LeaJak on site. Concrete pumping detail names "KODO/1st/Steve Blake" as workforce setting and pouring performing concrete pouring activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
3/25/2010	0211356	796.95	88.55	781.25	#3	871.00	871.00

- 3/25/2010 - Inspector Rickert's daily report does not confirm the presence of LeaJak on site. Concrete pumping detail names "PCL starting transition pour" and "BECHO" as workforce performing concrete pumping activity on this date.
- 3/25/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site. Concrete work detail indicates "John Wayne setting forms for the barrier...poured about 104' of barrier" as workforce performing concrete activity on this date.
- 3/25/2010 - Inspector Trudeau's daily report does not confirm the presence of LeaJak on site. Concrete detail names "KODO/1st/Steve Blake" as workforce performing concrete activity on this date. (report notes "KODO rained out")
- 3/30/2010 - OMWBE Onsite interview with Fred Anderson conducted;

Question #15: What contracts/jobs is this firm currently performing?

Answer: Two out at Brightwater; cast in place concrete, structural concrete
One with S.C.I.; Bridge work
One with Condon Johnson; U215 Concrete paving of Olive way off-ramp
One with Kiewit; Mill creek concrete caps on retaining walls

Question #16: Does your firm share and of the following with any other company?

(Owners, Officers, Directors, Employee's, Equipment, Office Space, Shop/Yard space, Warehouse, Bonding/Insurance)

Answer: None

- 3/31/2010 – March progress billing indicates no work performed to date on LeaJak bid item #100 Superstructure (Spokane street viaduct concrete) breakout item #13, place concrete:deck; no work to date performed on LeaJak bid item #101 Superstructure (Spokane way viaduct steel) break out item #3 place concrete; no work to date performed on LeaJak bid item #102 Superstructure (D-ramp realignment) break out item #5 place

concrete; no work to date performed on LeaJak bid item #338 Superstructure (I-5 ramp widening) break out item #4 place concrete deck.

April, 2010

- 4/1/2010 - email from Tom Zvirzdys additional information request to add concrete pumping to business description

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
4/8/2010	0211606	1,235.70	137.30	1,247.50	#4	1,348.00	1,348.00

- 4/8/2010 - Inspector Black's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 4/8/2010 - Inspector Rickert's daily report does not confirm the presence of LeaJak on site. Concrete work detail indicates "BECHO" as workforce performing concrete activity on this date.
- 4/8/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site. Concrete work detail indicates "John Wayne" as workforce performing concrete activity on this date.
- 4/8/2010 - Inspector Trudeau's daily report does not confirm the presence of LeaJak on site. Concrete work detail indicates "KODO Concrete" as workforce performing concrete activity on this date.
- 4/12/10 - file summary by Tom Z, Onsite interview page 3 items 15 and 16 final letter sent by OMWBE add NAICS annual update completed.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
4/15/2010	0211938	737.32	81.93	717.50	#5	747.00	747.00

- 4/15/2010 - Inspector Black's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 4/15/2010 - Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 4/15/2010 - Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.

- 4/15/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site, concrete work performed was detailed as "concrete crew pouring curb in the SCL Parking lot".
- 4/15/2010 - Inspector Rickert's daily report does not confirm the presence of LeaJak on site. Concrete work detail indicates "BECHO" as workforce performing concrete activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
4/22/2010	0212095	985.95	109.55	977.50	#6	1,073.00	1,073.00

- 4/22/2010 - Inspector Monteleone's daily report does not confirm the presence of LeaJak on site. Detail in report indicates KLB did work with "cold mix asphalt" on this date.
- 4/22/2010 - Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.

Service Date	Ralphs to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak discount	LeaJak Pay Ralphs	LeaJak to PCL invoice#	LeaJak Invoice PCL	PCL Pay LeaJak
4/29/2010	0212398	647.32	71.93	-31.50	#7	704.00	704.00

- 4/29/2010 - Inspector Monteleone's daily report does not confirm the presence of LeaJak on site. Detail in the report indicates "duct bank relocation" was performed by PCL, KLB and MarVac.
- 4/29/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 4/29/2010 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site. Concrete work was detailed as being performed by KODO/1st/Steve Blake. "Setting and pouring dwy's, cw and misc curb on K line".
- 4/29/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 4/30/2010 – The Field Construction Record indicates bid item 101 at 0.0048 LS - the record states "Pay per lump sum breakdown and schedule of values attached".

May, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
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5/7/2010	0212780	769.95	85.55	760.00	#8	841.00	841.00
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- 5/7/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 5/7/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, concrete pumping detail indicates all pumping performed by BECHO.
- 5/7/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, concrete work performed by KLB
- 5/7/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/7/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site. Detail indicates concrete work performed was completed by KODO/1st/Steve Blake.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
5/13/2010	0213104	640.57	71.18	622.50	#9	697.00	697.00

- 5/13/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/13/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, concrete pumping detail indicates pumping completed by BECHO.
- 5/13/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/13/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/13/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
5/27/2010	0213831	508.50	56.50	461.50	#10	565.00	565.00

- 5/27/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site,

detail indicates concrete pumping was performed by KLB on this date.

- 5/27/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/27/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- 5/27/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping on this date.
- **5/27/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, it does contain detail as follows related to concrete pumping: "...I went to the site at about 8:00 AM where the shear keys were to be poured. This pour was scheduled for 8:30 AM no pump truck present. The pour had to be re-scheduled because Ralph's could not send the ordered truck until 9:00 AM...".** The report also details BECHO as operating a pump truck on this date.
- 5/27/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site. The report details a concrete pour on the Duct Bank performed by KLB.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
5/28/2010	0213707	1,307.70	145.30	1,332.50	#11	1,431.00	1,431.00
5/28/2010	0213717	812.70	90.30	797.50	#12	888.00	888.00

- 5/28/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, the detail in the report indicates BECHO as operating a pump truck on this date.
- 5/28/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, the detail in the report indicates PCL completed setting forms and placed concrete on new duct bank.
- 5/28/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

June, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
6/4/2010	0213909	1,055.70	117.30	1,056.25	#13	1,147.00	1,147.00

- 6/4/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it indicate concrete pumping activity occurred on this date.



- 6/4/2010 – Inspector Thistle’s daily report does not confirm the presence of LeaJak on site, nor does it indicate concrete pumping activity occurred on this date.
- 6/4/2010 – Inspector Spiker’s daily report does not confirm the presence of LeaJak on site, report detailed concrete work performed by KLB on duct bank.
- 6/4/2010 – Inspector Rickert’s daily report does not confirm the presence of LeaJak on site, report detail states BECHO performing concrete pumping activity on this date.
- 6/4/2010 – Inspector Monteleone’s daily report does not confirm the presence of LeaJak on site, the report detail indicates concrete work performed by BECHO on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
6/8/2010	0214103	533.70	59.30	533.70	#41	578.00	578.00

- 6/8/2010 – Inspector Rickert’s daily report does not confirm the presence of LeaJak on site, the report detail indicates BECHO performing concrete pumping on this date.
- 6/8/2010 – Inspector Thistle’s daily report does not confirm the presence of LeaJak on site, the report workforce detail for “Sub” shows one (1) concrete foreman and four (4) concrete finishers began setting forms.
- 6/8/2010 – Inspector Trudeau’s daily report does not confirm the presence of LeaJak on site, nor does the report indicate any concrete pumping activity occurred on this date.

Service Date	Ralphs to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
6/16/2010	0214664	675.00	75.00	634.50	#14	795.00	795.00

- 6/16/2010 – Inspector Trudeau’s daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 6/16/2010 – Inspector Thistle’s daily report does not confirm the presence of LeaJak on site, the report workforce detail for “Prime” shows one (1) concrete foreman and four (4) concrete finishers further detail attributes the concrete workforce to “MidMountain” on this date
- 6/16/2010 – Inspector Spiker’s daily report does not confirm the presence of LeaJak on site, the report detail includes placement of concrete performed by KLB.

- 6/16/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, the report details concrete placement performed by BECHO on this date.
- 6/16/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it indicate any concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
6/18/2010	0214659	609.07	67.68	587.50	#15	662.00	662.00

- 6/18/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete activity on this date.
- 6/18/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, concrete work is detailed as performed by BECHO on this date.
- 6/18/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it indicate any concrete pumping activity occurred on this date.
- 6/18/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, the report details concrete work performed by "MidMountain's concrete crew".
- 6/18/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity occurred on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
6/25/2010	0214851	1,161.00	129.00	1,221.25	#16	1,271.00	1,271.00

- 6/25/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity occurred on this date.
- 6/25/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity occurred on this date.
- 6/25/2010 – Inspector Spiker's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping activity on this date.
- 6/25/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, the report detail indicates concrete pumping performed by BECHO.

- 6/25/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, nor does it detail any concrete pumping occurred on this date.
- 6/30/2010 – Field Construction Record indicates bid item 101 at 0.0081 and bid item # 102 at 0.0014 LS.

July, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/1/2010	0215173	648.00	72.00	610.00	#17	720.00	720.00
7/1/2010	0215302	493.20	54.80	455.00	#18	533.00	533.00

- 7/1/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, report detail indicates BECHO performing concrete pumping.
- 7/1/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, no pumping per report detail.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/2/2010	0215174	889.20	98.80	880.00	#19	973.00	973.00

No Daily Reports completed for 7/2/2010, statement from project office staff is that there was no work conducted on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/9/2010	0215539	952.20	105.80	933.00	#20	1,043.00	1,043.00

- 7/9/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, report detailed concrete placement at columns 48N, 49N and 49S need concrete pour logs for additional detail.
- 7/9/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail states BECHO performed concrete pour this date.
- 7/9/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, the report does not indicate concrete pumping activity.

- 7/9/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, no concrete pumping noted.
- 7/9/2010 – **Lump sum breakout detail provided indicates bid item #100: items 12 and 13 (place concrete pier caps and place concrete deck) at zero previously paid to date.**
- 7/9/2010 – **Lump sum breakout detail provided indicates bid item #101: item 3 (place concrete) at zero previously paid to date.**
- 7/9/2010 – **Lump Sum breakout detail provided indicates bid item #102: item 5 (place concrete) at zero previously paid to date.**
- 7/9/2010 – **Lump sum breakout detail provided indicates bid item #338: item 4 (place concrete) at zero previously paid to date.**

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/16/2010	0215857	1,013.74	112.64	998.38	#22	1,111.00	1,111.00
7/16/2010	0216768	513.45	57.05		#56	556.00	556.00
7/16/2010	0215867	661.95	73.55	622.50	#21	721.00	721.00

- 7/16/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, no work performed.
- 7/16/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, no concrete pumping detailed.
- 7/16/2010 – Inspector Rickert's daily report does not confirm the presence of LeaJak on site, two concrete pours, BECHO detailed as one operator, need pour logs.
- 7/16/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, report details concrete pour on bent caps, workforce detail lists PCL, KLB and G&G. need pour log

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/20/2010	0216334	596.70	66.30	555.00	#23	648.00	648.00

- 7/20/2010 – Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, report detail indicates PCL continuing pour on bent caps.

- 7/20/2010 – Inspector MS daily report does not confirm the presence of LeaJak on site, no concrete pumping detailed.
- 7/20/2010 – Inspector Thistle's daily report does not confirm the presence of LeaJak on site, no concrete pumping detailed.
- 7/20/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, no concrete pumping detailed.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
7/29/2010	0216637	641.70	71.30	600.00	#24	698.00	698.00

- 7/29/2010 – Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, no concrete pumping detailed.
- 7/29/2010 – Inspector MS daily report does not confirm the presence of LeaJak on site, detail indicates KLB replace four (4) cubic yards of calportland mix.
- 7/29/2010 - daily report does not confirm the presence of LeaJak on site, detail indicates concrete pumping performed by BECHO.

August, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/3/2010	0216814	693.45	77.05		#57	756.00	756.00

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector Monteleone's Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on this date
- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/4/2010	0216973	709.20	78.80		#58	833.00	833.00

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector MS daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on this date

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/11/2010	0217485	0.00	102.50				

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on super structure this date
- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/12/2010	0217267	1,681.20	186.80	1,707.50	#25	1,851.00	1,851.00

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report indicates KLB concrete paving on this date.
- Inspector MS daily report does not confirm the presence of LeaJak on site, detail indicates KLB pumping activity on this date.
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on super structure this date
- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
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8/13/2010	0217270	954.22	106.03	936.00	#26	1,045.00	1,045.00
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- 8/13/2010 Inspector MS daily report does not confirm the presence of LeaJak on site, detail in the report indicates KLB and PCL performed concrete work on this date.
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on super structure this date

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/20/2010	0217531	693.45	77.05		#59	756.00	756.00

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report indicates KLB Pouring at Bent #55
- Inspector MS daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity performed by BECHO on bent 55 on this date.
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by KLB on this date
- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by BECHO on this date

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/24/2010	0218438	762.07	84.68	762.07	#27	832.00	832.00

- Inspector Trudeau's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector MS daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail indicates pumping activity by PCL on super structure this date

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/26/2010	0218437	585.00	65.00	585.00	#28	650.00	650.00

- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report indicates ICON paving in SCL lot MidMountain crews. Missing page 3
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates BECHO performing pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/27/2010	0218439	1,988.32	220.93	1,988.32	#29	2,194.00	2,194.00

- Inspector MS daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
8/28/2010					#60	640.00	640.00

No Daily Reports completed for 8/28/2010, it is believed there was no work performed on this date.

September, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/1/2010	0218478	551.70	61.30	551.70	#30	598.00	598.00

- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete pumping on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/2/2010	0218440	560.70	62.30	560.70	#31	608.00	608.00

- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the

report indicates PCL performing concrete pumping on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/3/2010	0218490	861.07	95.68	861.07	#32	942.00	942.00

- 9/9/2010 – Inspector Monteleone’s daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete pumping on this date.
- 9/9/2010 – Inspector Trudeau’s daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- 9/9/2010 – **Lump sum breakout detail provided indicates bid item #100: item 12 (place concrete pier caps) at “previously paid” \$20,085 and “August PA 10 Current” at \$26,779.68**
 - *Additional report (FCR No. 477) dated 9/9/2010 – indicates bid item 100: item 12 (Pier Caps) to have 6 of 59 completed to date, with a previous amount of \$13,389.84; amount this estimate of \$26,779.68 and total to date as \$40,169.52.*
- 9/9/2010 – **Lump sum breakout detail provided indicates bid item #100: 13 (place concrete deck) at zero previously paid to date.**
- 9/9/2010 – **Lump sum breakout detail provided indicates bid item #101: item 3 (place concrete) at zero previously paid to date.**
- 9/9/2010 – **Lump Sum breakout detail provided indicates bid item #102: item 5 (place concrete) at zero previously paid to date.**
- 9/9/2010 – **Lump sum breakout detail provided indicates bid item #338: item 4 (place concrete) at zero previously paid to date.**

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/10/2010	0218975	0.00	0.00				
9/10/2010	0218687	854.32	94.93		#33	934.00	934.00

- Inspector Rickert’s daily report does not confirm the presence of LeaJak on site, detail indicates BECHO performing pumping activity on this date.
- Inspector Monteleone’s daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete pumping on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/13/2010	0219164	938.70	104.30	938.70	#35	1,028.00	1,028.00
9/13/2010	0218688	738.38	74.93	738.88	#34	734.00	734.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail indicates BECHO performing pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete pumping on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/14/2010	0218794	506.70	56.30	506.70	#36	548.00	548.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECHO performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete pumping on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/17/2010	0218881	866.70	96.30	866.70	#37	948.00	948.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECHO and PCL performing concrete placement on this date.
- Inspector Rickert's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/20/2010	0219110	522.45	58.05	522.45	#38	566.00	566.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/24/2010	0219317	525.82	58.43	525.82	#39	569.00	569.00
9/24/2010	0219511	812.92	90.33		#40	888.00	888.00

- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/28/2010	0219880	611.32	67.93		#42	717.00	717.00

- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
9/29/2010	0219886	592.20	65.80		#43	643.00	643.00

- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicate concrete pumping performed by BECHO on this date.

October, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/1/2010	0219814	529.20	58.80		#44	573.00	573.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, detail in the report indicates KODO performing concrete placement on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/6/2010	0220452	488.70	54.30		#45	528.00	528.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicates BECHO performing concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, detail in the report indicates KODO performing concrete placement activity on this date.
- 10/6/2010 – Field Construction Record (FCR N. 568) report indicates bid item 100; item 12 (place concrete: pier caps) with a previous amount \$13,389.84 Qty estimate #9 value is 6 of 59; Qty estimate #10 value is 4 of 59 an amount estimate #10 is 26,779.68; Qty estimate #11 indicates a negative value (2) of 59 and a negative value for amount estimate #11 (\$13,389.84) and a note "transferred to BI 101". See 10/8/2010 FCR567

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/8/2010	0220398	758.70	84.30		#46	828.00	828.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.

- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicates BECHO "helped with poured on 68 south"
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- 10/8/2010 - Field Construction Record (FCR N. 567) Lump sums report indicates bid item 101; item 3 (place concrete) with "Qty estimate #11" equals a value of "0.5" of 17 and a value for "amount estimate #11" is \$12,647.06.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/11/2010	0220440	497.70	55.30		#47	538.00	538.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/14/2010	0220688	513.00	57.00		#48	570.00	570.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/15/2010	0220645	494.32	54.93		#49	534.00	534.00

10/15/2010	0220658	528.07	58.68		#50	572.00	572.00
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- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/20/2010	0220858	859.95	95.55		#51	941.00	941.00
10/20/2010	0220897	1,136.70	126.30		#52	1,248.00	1,248.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, detail in the report indicates concrete placement activity performed by KODO.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/21/2010	0221280	533.70	59.30				

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicates BECHO placing concrete on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, detail in the report indicates concrete placement activity performed by KODO.

indicates concrete placement activity performed by KODO.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/22/2010	0220986	683.32	75.93		#54	744.00	744.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, detail in the report indicates concrete placement activity performed by KODO.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/25/2010	0221621	459.00	51.00		#65	525.00	525.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/26/2010	0221236	913.95	101.55		#55	1,001.00	1,001.00

- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
10/28/2010	0221306	576.00	64.00				
10/28/2010	0221542	535.95	59.55		#66	596.00	596.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

November, 2010

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/1/2010	0221914	1,046.70	116.30		#61	1,148.00	1,148.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECO performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.

- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/2/2010	0221907	658.57	73.18		#62	717.00	717.00

- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/4/2010	0221899	1,599.75	177.75		#63	1,763.00	1,763.00

- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/5/2010	0221630	358.00			#67	358.00	358.00
11/5/2010	0221889	564.07	62.68		#64	612.00	612.00

- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report

indicates BECO performing concrete placement on this date.

- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/9/2010	0221968	601.20	66.80		#70	740.00	668.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicates BECHO performing concrete pumping on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/10/2010	0222021	2,822.40	313.60		#68	3,136.00	3,136.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
 - Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECO performing concrete placement on this date.
 - Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates no concrete placement on this date.
 - Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
 - Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
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Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/12/2010	0222232	625.95	69.55		#69	768.00	768.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate pumping activity on this date
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/18/2010	0222521	486.45	54.05		#71	613.00	540.50

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Broeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
11/19/2010	0222485	561.82	62.43		#72	701.00	629.35

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, nor does it indicate there was concrete pumping activity on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the

report indicates PCL performing concrete placement on this date.

- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

December, 2010

- Notification of issue NEED DATE see emails

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/1/2010	0222690	825.07	91.68		#73	917.00	917.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate any concrete pumping on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/2/2010	0222715	745.20	82.80		#74	828.00	828.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate any concrete pumping on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/3/2010	0222665	751.05	83.45		#76	835.00	835.00
12/3/2010	0222672	996.07	110.68		#75	1,107.00	1,107.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECHO performing concrete placement on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/6/2010					#80	2,128.00	2,128.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate concrete placement on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/8/2010					#81	674.00	674.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate any concrete placement on this date.

- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, detail in the report indicates BECHO performing concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/9/2010	0222960	957.82	106.43		#77	1,064.00	1,064.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/10/2010	0222974	499.95	55.55		#78	556.00	556.00
12/10/2010	0222980	813.82	90.43	611.32	#79	904.00	904.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Brokeckel's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/13/2010					#82	1,125.00	1,125.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate any concrete pumping on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report does not indicate any concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

Service Date	Ralphs Bill to LeaJak invoice #	Ralphs to LeaJak invoice \$	Ralphs to LeaJak invoice discounts	LeaJak Paid to Ralphs	LeaJak to PCL invoice#	LeaJak Invoice to PCL	PCL Pay LeaJak
12/17/2010					#83	518.00	518.00

- Inspector Black's daily report does not confirm the presence of LeaJak on site, detail in the report indicates PCL performing concrete placement on this date.
- Inspector Thistle's daily report does not confirm the presence of LeaJak on site, detail in the report indicates BECHO performing concrete pumping on this date.
- Inspector Monteleone's daily report does not confirm the presence of LeaJak on site, detail in the report indicates concrete placement on this date.
- Inspector Trudeau's daily report does not indicate the presence of LeaJak on site, nor does it indicate concrete pumping activity on this date.

January, 2011

- 1/4/11 received assignment of CUF for LeaJak Concrete Construction on the Spokane Way Viaduct Widening Project.
- 1/6/2011 - Melinda Capps, Melody Stella and myself met with (enter names) at the city of Seattle Municipal Building. We were provided information that the COA DBE Firm LeaJak Concrete Construction had not been performing the work they were awarded. Several consultants were present and said the COA work awarded to LeaJak was being completed by Ralphs concrete pumping from Seattle.
- 1/6/2011 - Melody Stell and I went to OMWBE and reviewed the firms file. We discovered the firm had recently had a lot of contact with OMWBE trying to add a NAICS code for concrete pumping to the firms listing. We obtained copies of pertinent data. Details are listed in the timeline on the dates of occurrence.

- 1/10/2011 – Melody Stell, Melinda Capps and I were on site doing interviews with the site employees. We did not observe any equipment on the job site identified as belonging to LeaJak Concrete Construction. There was a cement pumper with company logo's belonging to Ralphs concrete pumping on site. Pictures were obtained and are included in the review file.
- 1/11/2011 - Performed on site review at LeaJak Concrete Construction and Ralphs concrete pumping. See interview sheet and documentation provided for detail.
- 1/12/2011 – Conducted interview with project prime PCL. See interview sheet for detail.
- 1/19/2011 - Reviewed Licensing and Labor and Industries registration for both LeaJak concrete construction and Ralphs Concrete Pumping, discovered Ralph's is not a registered contractor with the department of Labor and Industries. Reported findings to OEO DBE Supervisor and Manager. Ralph's may have received WSDOT approval to function as a subcontractor, this has not been verified.

February, 2011

- 2/22/11 – site employee Virgil stated that Ralphs was on site somewhere doing pumping today, and that the prime uses them outside of the leajak contract work. There should be a sub between PCL and Ralphs. PCL has not produced one. I have the disk and will review for a PCL/Ralphs sub contract.

Summary of concerns:

FHWA-1273 – *"Except as otherwise provided for in each section, the contractor shall insert in each subcontract all of the stipulations contained in these Required Contract Provisions, and further require their inclusion in any lower tier subcontract or purchase order that may in turn be made. The Required Contract Provisions shall not be incorporated by reference in any case. The prime contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with these Required Contract Provisions."*

- The COA DBE and the Prime do not have a valid sub-contract to perform the work awarded. The document submitted to this office in response to a request for sub-contracts was a "Blanket Purchase Order" and lists LeaJak as a "Supplier" for which LeaJak is not certified. Form FHWA 1273 was not part of this "blanket purchase order" as required.

49 CFR 26.55 (6) - The COA DBE does not have "exclusive use and control" over the pump trucks or employees performing work on the job site.

49 CFR 26.55 (1) (2) (3)- The DBE does not appear to have ever been on the work site, evidence suggests the work is being performed by Ralphs Concrete Pumping employees and equipment.

49 CFR 26.109 (c) (d) - The owner evaded a request for interview with WSDOT staff, saying he was in meetings with the County all day. We found him at Ralphs pumping, when we arrived to secure documentation, he closed the office door to avoid being seen. We were met with hostility and intimidation by both Mr. Anderson and Ralph's general manager, Tim Henson while gathering documentation and attempting to interview Mr. Anderson.

Need Statute - The DBE did not have copies of required documentation including certified payroll, employee roster, signed and dated subcontracts with PCL, Invoices or payment documentation when initially requested by the WSDOT team. The documents were sent via email and/or fax to the LeaJak office by Ralphs concrete pumping.

49 CFR 26.107 (b) - Based on statements made by Fred Anderson when interviewed, it appears he knowingly disregarded federal requirements and conspired to conduct business as a DBE COA firm with full knowledge and intent. In the interview, Fred stated he was "being lazy" and "should have just put the employees on his payroll".

GAAP – Invoicing does not follow Generally Accepted Accounting Principles, there are several "zero" invoices included in the LeaJak invoice documentation obtained from Ralph's concrete pumping.

- There are invoices from LeaJak for work periods that there appears to have been no concrete pumping performed on site, in addition there are no inspector daily reports filed.
- **Need Statute** - PCL representatives do not appear to be concerned by the lack of good faith demonstrated by the DBE firm in the execution of their COA for this project. Additionally, when asked about the lack of a valid subcontract with LeaJak, the representatives from PCL insisted the "blanket purchase agreement" is sufficient for this COA DBE and project.

According to WSDOT project office, the applicable DBE COA with LeaJak was for bid items 100, 101, 102 and 338. The subcontractor Approval Application with the City of Seattle lists the following bid items, bid quantity, bid amounts and notes "estimated start date of subcontractor work" as "March 2010".

Bid Item	Bid Quantity	Bid Item Amount
BI 089	50 cy	\$1,038
BI 094	498 cy	\$10,338
BI 100	8,000 cy	\$166,080
BI 335	32 cy	\$664
BI 336	91 cy	\$1,889